#### EXTENDED TO MAY 15, 2023

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A F	or the	2021 calendar year, or tax year beginning JU	L 1, 2021 and	ending J	UN 30, 2022	
-	heck if pplicable				D Employer identific	ation number
	Addres	THE RUTHERFORD INSTITUT	!E			
	Name	Doing business as			52-126748	84
	Initial	Number and street (or P.O. box if mail is not delive	ered to street address)	Room/suite	E Telephone number	
	Final return/	P.O. BOX 7482			434-978-3	
-	termin- ated	City or town, state or province, country, and Z			G Gross receipts \$	876,987.
_	Amend	CHARDOTTED VIDED, VA 22	906-7482		H(a) Is this a group re	
	Application pendin		WHITEHEAD		for subordinates	
_	17.7	SAME AS C ABOVE	4	607	H(b) Are all subordinates in	
17	ax-exe	mpt status: X 501(c)(3) 501(c) ( )	(insert no.) 4947(a)(1)	or 527	H(c) Group exemption	list. See instructions
			ociation Other	I Vear		State of legal domicile; VA
		Summary	ociation other	L 1cai	oriornation, 2302 N	Omc or regar dominate, 1 22
	1 6	Briefly describe the organization's mission or most s	eignificant activities: THE	RUTHER	FORD INSTITU	UTE IS A
Activities & Governance	' ;	CIVIL LIBERTIES ORGANIZATI	ON THAT PROVID	ES FRE	E LEGAL SER	VICES TO
'n		Check this box   if the organization discont				
Ve	0.00	Number of voting members of the governing body (			The second secon	6
Ğ		Number of independent voting members of the gov				6
80	5/2	otal number of individuals employed in calendar ye				5
Vİ		otal number of volunteers (estimate if necessary)			6	0
\cti	7a 1	otal unrelated business revenue from Part VIII, colo	umn (C), line 12			0.
_	b 1	let unrelated business taxable income from Form 9	90-T, Part I, line 11			0.
Revenue				-	Prior Year	Current Year 858,823.
		Contributions and grants (Part VIII, line 1h)			965,547.	18,111.
		Program service revenue (Part VIII, line 2g)			12,650. 6,157.	53.
Rev		nvestment income (Part VIII, column (A), lines 3, 4,			0,137.	0.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c,		984,354.	876,987.	
_		otal revenue - add lines 8 through 11 (must equal i		0.	0.	
		Grants and similar amounts paid (Part IX, column (A			0.	0.
		Benefits paid to or for members (Part IX, column (A) Balaries, other compensation, employee benefits (P			584,515.	606,489.
Expenses		Professional fundraising fees (Part IX, column (A), lin			0.	0.
per	Tob	otal fundraising expenses (Part IX, column (D), line	25) > 19,6	30.		
ŭ		Other expenses (Part IX, column (A), lines 11a-11d,			195,769.	212,885.
		otal expenses. Add lines 13-17 (must equal Part IX			780,284.	819,374.
		Revenue less expenses. Subtract line 18 from line 1	2		204,070.	57,613.
et Assets or nd Balances				Bi	eginning of Current Year	End of Year
sets	20	otal assets (Part X, line 16)			531,980.	488,533.
af AB	21				186,358.	111,301.
22	22	let assets or fund balances. Subtract line 21 from	line 20		345,622.	377,232.
		Signature Block		las and atatan	anta and to the best of m	w knowledge and helief it is
Und	er penal	ties of perjury, I declare that I have examined this return, i , and complete. Declaration of preparer (other than officer	Nis based on all information of a	ubich nrenare	r hae any kaoviledne	y knowledge and delici, it is
true,	, correct	X John Mullburg	) is pased on all illiothiation of v	Atticit brebare		0/23
C:	_	Signature of officer			Pate	11.2.0
Sign		JOHN WHITEHEAD, PRESIDE	zn⁄r			
Her	e	Type or print name and title	2414			
_		Print/Type preparer's name	Preparer's signature		Date Check	PTIN
Paid	ı		FRANK BARCALOW	(	5/08/23 self-employ	P00446788
	parer	Firm's name FRANK BARCALOW CI	PA, P.L.L.C.		Firm's EIN ▶	45-5310918
	Only	Firm's address 1434 DISPATCH STA	ATION ROAD			
		QUINTON, VA 23143			Phone no. 8 0	4-557-5054
Man	the ID	S discuss this return with the preparer shown about				X Yes No

Par	rt III Statement of Program Service Accomplishments	-
	diservit conseque o contains a respense of meteric any mile in the contains	K
1	Briefly describe the organization's mission: THE RUTHERFORD INSTITUTE, A NONPROFIT CIVIL LIBERTIES ORGANIZATION	
	BASED IN CHARLOTTESVILLE, VA., IS DEEPLY COMMITTED TO PROTECTING THE	
	CONSTITUTIONAL FREEDOMS OF EVERY AMERICAN AND THE INTEGRAL HUMAN	_
	RIGHTS OF ALL PEOPLE THROUGH ITS EXTENSIVE LEGAL AND EDUCATIONAL	_
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	lo
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	lo.
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code: ) (Expenses \$ 774,101. including grants of \$) (Revenue \$)	<u>•</u> )
	PROVIDE LEGAL SUPPORT AND EDUCATIONAL MATERIALS TO THE PUBLIC.	
		_
		_
		_
4b	(Code:         ) (Expenses \$         including grants of \$	_)
	1	
		=======================================
4c	(Code: ) (Expenses \$ including grants of \$) (Revenue \$	_)
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$ )	
4e	Total program service expenses ▶ 774,101.	
	Form 990 (2	021)

Form 990 (2021) THE RUTHERFO
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u>X</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		—
7	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	·		
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
ď	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			١,,
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	v	X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	-
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f		x
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	111	-	<u> </u>
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	400		x
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b 13		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  Did the organization maintain an office, employees, or agents outside of the United States?	14a	_	X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		
U	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			v
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	-	<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	16		x
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		Ë
17	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	000	X
		Г	. uan	(2021)

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Form	990 (2021) THE RUTHERFORD INSTITUTE 52-126	7484	Р	age 4
Pai	rt IV Checklist of Required Schedules (continued)			
1		_	Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			37
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	. 22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		x	
	Schedule J	23		
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a		x
	Schedule K. If "No," go to line 25a	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
C		24c		
ч	any tax-exempt bonds?			
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit		<b>i</b>	
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	·		
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	. 27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,	100		188
	instructions for applicable filing thresholds, conditions, and exceptions):	000	177	
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV		-	X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		-	X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?If			<sub>v</sub>
	"Yes," complete Schedule L, Part IV	28c	-	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	. 29	₩	<del>  ^</del>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	00		x
	contributions? If "Yes," complete Schedule M	30	<del> </del>	X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	. 31	<del> </del>	
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		X
20	Schedule N, Part II	5 SZ	+	<del></del>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	,   50	1	<del>                                     </del>
34	Part V, line 1	34	1	x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		1	X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	1		
-	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	1	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
_	If "Yes," complete Schedule R, Part V, line 2			X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			T
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	. 37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	. 38	X	
Par	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
		71	Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	/		-
	Enter the number of Forms W-2G included on line 1a. Enter -0 if not applicable	U		12.5
_	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		1 0 6	

132004 12-09-21

1c X

(gambling) winnings to prize winners?

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		ř i	_	res	IAO
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			77 17	
	filed for the calendar year ending with or within the year covered by this return	2a   5	2b	х	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return		20	41	1000
2-	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions		За		х
	Did the organization have unrelated business gross income of \$1,000 or more during the year?  If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule 6	***************************************	3b		_
	At any time during the calendar year, did the organization have an interest in, or a signature or other a				_
70	financial account in a foreign country (such as a bank account, securities account, or other financial a		4a		Х
b	If "Yes," enter the name of the foreign country			H.	
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	counts (FBAR).		1265	
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transactions.		5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the				
	any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or gifts			
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				v
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly as		7a		X
b	AVAUC. D		7b		<del></del>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was		_		x
	to file Form 8282?	7d	7c		
	If "Yes," indicate the number of Forms 8282 filed during the year  Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		7e		х
e	Did the organization receive any furios, directly or indirectly, to pay premiums on a personal benefit control bid the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control		7f		X
f g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g		_
9 h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained		-6.3		
	sponsoring organization have excess business holdings at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.		1016		
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:			14,5	
а	and the state of t	10a			= 8
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	158	1053	
11	Section 501(c)(12) organizations. Enter:	sc. 1	Sinil	138	
а		11a	LIV-SHIP	10.74	
b	Gross income from other sources. (Do not net amounts due or paid to other sources against	146			
10-	amounts due or received from them.)		12a		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form If "Yes," enter the amount of tax-exempt interest received or accrued during the year		, Eu	, E78	1955
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			11.57	59
	Is the organization licensed to issue qualified health plans in more than one state?		13a		
-	Note: See the instructions for additional information the organization must report on Schedule O.	2007			A F
ь	Enter the amount of reserves the organization is required to maintain by the states in which the		100	1	
	organization is licensed to issue qualified health plans	13b	1		
C	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune				_ v
	excess parachute payment(s) during the year?		15	200	X
	If "Yes," see the instructions and file Form 4720, Schedule N.		40	12.20	X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	t income?	16		A
4-	If "Yes," complete Form 4720, Schedule O.	anu.	-		
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in		17		1
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		100		ATTURY.
_	If "Yes," complete Form 6069.		Forn	990	(2021)

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X					
Sec	tion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year		153						
	If there are material differences in voting rights among members of the governing body, or if the governing		10.0	-0					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.		- 32	100					
b	Enter the number of voting members included on line 1a, above, who are independent 1b 6			95					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
	officer, director, trustee, or key employee?	2		X					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision								
	of officers, directors, trustees, or key employees to a management company or other person?	3		X					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X					
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х					
6									
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
	more members of the governing body?	7a		X					
ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
_	persons other than the governing body?	7b		X					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			53					
	The governing body?	8a	Х						
	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the								
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
000	tion by a divide (mile decelor b requests mornation about pariods increquines by the internal research		Yes	No					
100	Did the organization have local chapters, branches, or affiliates?	10a		Х					
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b							
112	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х						
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	X	1 . ×						
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х						
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	120							
C		12c	х	1					
40		13	Х	$\vdash$					
13	Did the organization have a written whistleblower policy?	14	Х	1					
14	Did the organization have a written document retention and destruction policy?	17		100					
15	Did the process for determining compensation of the following persons include a review and approval by independent		0 1	1					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	х						
	The organization's CEO, Executive Director, or top management official	15b	X	<del>                                     </del>					
a	Other officers or key employees of the organization	130		1155					
40-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	27		13					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		X					
	taxable entity during the year?	10a							
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation		vi u=						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	16b							
5	exempt status with respect to such arrangements?	I IOD							
	tion C. Disclosure	_							
17	List the states with which a copy of this Form 990 is required to be filed VA	٠	ا مریما	labla					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	js UHI	, avai	anie					
	for public inspection. Indicate how you made these available. Check all that apply.								
	Own website Another's website X Upon request Other (explain on Schedule O)	.d f:∽-	noisi						
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are	iu iina	ncial						
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's books and records								
	CORPORATION - 434-978-3888 P.O. BOX 7482, CHARLOTTESVILLE, VA, CHARLOTTESVILLE, VA 22906-	7/10	2	-					
	F.U. DUA /402, CHARLUTTESVILLE, VA, CHARLUTTESVILLE, VA 22900-	/ 42 0	4						

132006 12-09-21

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Name and title	Check this box if neither the organization r	or any related	orga	aniza	ation	cor	mpe	nsat	ed any current officer,	director, or trustee.	
Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours)   D					((	C)			(D)	(E)	(F)
Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours for related organizations)   Double per week (list any hours)   D	Name and title	_	(do not che		do not check more than one			one	'	The state of the s	
Companies   Comp			box	box, unless person is both an			is bot	h an			
Nour for related organizations   Nour for related organizations   Nour for related organizations   Nour for related organizations   Nour for form the organizations   Nour for for form the organizations   Nour for for form the organizations   Nour for for form the organizations   Nour for for for for for for form the organizations   Nour for for for for for for for for for fo			⊢	T T			T	, 			_
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(1) JOHN WHITEHEAD CHARMAN CANTRAM CAN			vidual	tulion	ia:	ell pic	loyee	ner		1	organizations
X			ig	Inst	)iji	Şe,	哥哥	Forr			
(2) MICHAEL MASTERS, M.D.		40.00							007 007		_
V.P. AND DIRECTOR		1 00	X		X	_	_		227,087.	0.	U .
(3) THOMAS S. NEUBERGER, PA		1.00			,,				,	_	0
SECRETARY/TREASURER		1 00	X		X	_	_		0.	0.	0.
(4) WILL STRICKLAND	·	1.00	٠,,		,,				_	١ ,	0 -
DIRECTOR	No.	1 00	A	-	A	_	$\vdash$		0.	0.	0.
1.00   X		1.00							_	١	n=
BOARD OF DIRECTOR  (6) THANE KERNER  DIRECTOR  X  0. 0. 0. 0.  O.		1 00	_	$\vdash$	_	$\vdash$	┢		- 0.	0.	0.
1.00 X 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.		1.00	v						0	l n.	0
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Form 990 (2021)

Part VII Section A. Officers, Directors, T		ploy	ees			ighe	st C			_		
(A)	(B)	1 1 5 1						(D)	(E)		(F)	
Name and title	Average hours per		not o	Pos heck	more	than		Reportable	Reportable compensation		stimate nount	
	week			ss pe nd a d				compensation from	from related		other	Oi
	(list any	sctor	Π					the	organizations	com	pensa	tion
	hours for related	or dire	, e			ated		organization	(W-2/1099-MISC/		om th	
	organizations	rustee	Trruste		99	npens		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	1 ~	anizat d relat	
	below	Individual trustee or director	Institutional trustee	<u>_</u>	Key employee	ast co	E	10001120,		1	anizati	
	line)	Indivi	Instil	Officer	Key e	Highest compensated employee	Form					
		L										
		T										
						╁						
		_				-				_		
		_				-				_		
1b Subtotal			_				▶	227,087.	0.			0.
c Total from continuation sheets to Par								0.	0.			0.
d Total (add lines 1b and 1c)							▶	227,087.	0.	<u>ــــ</u>		0.
2 Total number of individuals (including bi		nose	liste	ed al	bov	e) w	ho r	eceived more than \$100	0,000 of reportable			2
compensation from the organization					_						Yes	No
Did the organization list any former office	er, director, trust	tee,	key (	empl	loye	e, o	r hig	hest compensated emp	oloyee on			
line 1a? If "Yes," complete Schedule J fo										3		X
For any individual listed on line 1a, is the	e sum of reportab	ole c	omp	ensa	atior	n an	d ot	her compensation from				1
and related organizations greater than \$										4	X	
Did any person listed on line 1a receive rendered to the organization? If "Yes," or present the organization?									idual for services	5		x
rendered to the organization? If Yes, content of the contractors	ompiete Scriedul	ie J	or s	ucn	per	son				1 2		
Complete this table for your five highest the organization. Report compensation										sation	from	
(A)	ioi trie caleridat )				41611	O1 V	. 101111	(B)			C)	
Name and busing	ess address	N	ON:	Е			$\dashv$	Description of s	services	Compe	ensatio	חול
					_							
Total number of independent contracto	rs (including but r	not li	imite	ed to	the	se li	ister	d above) who received r	nore than		- 10	0
\$100,000 of compensation from the org						0			100		Šir.	47
										Form	990	(2021

	TU V	Adabb	Check if Schedule O contains a response of	or note to any line	in this Part VIII			
					(A) Total revenue	Related or exempt	(C) Unrelated business revenue	Revenue excluded
ıts	1	а	Federated campaigns 1a				L Que () sanity.	
Contributions, Gifts, Grants and Other Similar Amounts			Membership dues 1b			ALL BUILDINGS	120050	
S, G			Fundraising events 1c					
Gift			Related organizations 1d					
ıs, ini		е	Government grants (contributions) 1e			HAN SOUTH AND AND	M 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
rior S r		f	All other contributions, gifts, grants, and			To Prince State		
혈美			similar amounts not included above 🚃 🛮 1f	858,823.				
dit		g	Noncash contributions included in lines 1a-1f 1g \$					
<u>2 E</u>		h	Total. Add lines 1a-1f		858,823.			
			_	Business Code				
e	2		SETTLEMENTS	541100	16,500.			
e Zi		b	PERIODICAL REVENUE	541100	1,611.	1,611.		
Program Service Revenue		С						
rar Rev		d						
or_		е	<del></del>					
ъ.		f	All other program service revenue		18,111.			
			Total. Add lines 2a-2f		10,111.		2 2 /	
	3		Investment income (including dividends, intere		53.			53.
			other similar amounts)  Income from investment of tax-exempt bond p		33.			- 33.
	4							
	5		Royalties	(ii) Personal		THE RESIDENCE OF THE		ALCOHOLD STATE
	ے ا	_		(ii) i croonar		State of Artist		
	٥							
			Less: rental expenses 6b  Rental income or (loss) 6c					
			Not weated in access or flower	•				
	7		Gross amount from sales of (i) Securities	(ii) Other		4 2 3 7 3 1	U 19 11 2 2	
	ļ '		assets other than inventory 7a	`,		E 2 1	The state of the Principle of the Princi	
		h	Less: cost or other basis					
e		_	and sales expenses 7b					
Other Revenue		С	Gain or (loss) 7c			At a second second		
Re			Net gain or (loss)					
je.	8		Gross income from fundraising events (not					
₹			including \$of					
			contributions reported on line 1c). See				AND THE L	
			Part IV, line 18					
		b	Less: direct expenses 8b					
			Net income or (loss) from fundraising events					
	9	а	Gross income from gaming activities. See					
			Part IV, line 19			We have		X 2 2 2 4 4 2 3
		b	Less: direct expenses 9b			KI PA KIN III Y		
		C	Net income or (loss) from gaming activities	<b>&gt;</b>				
	10	а	Gross sales of inventory, less returns				Carl Far	
			and allowances 10a			5 F- 15		
			Less: cost of goods sold 10b				and the state of	
		С	Net income or (loss) from sales of inventory	▶				
S <sub>Z</sub>				Business Code				
Miscellaneous Revenue	11		<del></del>		_			
la len		b						
Re∕		C	<del></del>					
Ξ̈́			All other revenue				100	
	<u> </u>		Total. Add lines 11a-11d		876,987.	18,111	. 0	53.
_	<b>12</b> 9 12		Total revenue. See instructions		010,301.	1 10,111	0	Form <b>990</b> (2021

# Form 990 (2021) THE RUTHERFOR: Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons			<u>(C)</u>	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)			4.056	10 000
7	Other salaries and wages	505,480.	480,206.	14,276.	10,998.
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)	67 566	6/1 100	1,927.	1,451.
9	Other employee benefits	67,566. 33,443.	64,188. 31,771.	831.	841.
10	Payroll taxes	33,443.	J1,111.	031.	041.
11	Fees for services (nonemployees):				
a b	Management	11,610.	11,610.		
	Legal	10,633.	9,521.	1,112.	
	Lobbying		- ,		
e	Professional fundraising services. See Part IV, line 17				-
f	Investment management fees				
g					
	column (A), amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion	2,635.			2,635.
13	Office expenses	8,239.	7,827.	208.	204.
14	Information technology				
15	Royalties	45.056	42 (50	2 200	
16	Occupancy	45,956.	43,658.	2,298.	
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	47.	45.	2.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	7,815.	7,424.	391.	
23	Insurance	4,824.	4,583.	241.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	POSTAGE AND DELIVERY	43,894.	39,899.	494.	3,501.
b	MISCELLANEOUS	30,448.	28,923.	1,525.	
С	EQUIPMENT RENTAL AND RE	16,404.	15,584.	820.	
d	INTERNET EXPENSE	8,986.	8,537.	449.	
	All other expenses	21,394.	20,325.	1,069.	10 620
25	Total functional expenses. Add lines 1 through 24e	819,374.	774,101.	25,643.	19,630.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.  Check here if following SOP 98-2 (ASC 958-720)				
_	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2021)

	Check if Schedule O contains a response or	note to any lir	ne in this Part X			
	,			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash - non-interest-bearing			405 000	1	110 000
2	Savings and temporary cash investments			495,882.	2	449,268.
3	Pledges and grants receivable, net				3	
4	Accounts receivable, net				4	
5	Loans and other receivables from any curren	t or former of	ficer, director,			
	trustee, key employee, creator or founder, su					
	controlled entity or family member of any of t				5	
6	Loans and other receivables from other disqu	•			io in a	
	under section 4958(f)(1)), and persons descri				6	
7	Notes and loans receivable, net			0 (50	7	11 700
8	Inventories for sale or use			9,658.	8	11,708
9	Prepaid expenses and deferred charges			12,288.	9	12,788
10a	Land, buildings, and equipment: cost or other		24 212		100	
	basis. Complete Part VI of Schedule D	10a	34,312.	1 002		397
b	Less: accumulated depreciation	10b	33,915.	1,903.	10c	331
11	Investments - publicly traded securities	10,307.	11	14,072		
12	Investments - other securities. See Part IV, lin		10,307.	12	14,072	
13	Investments - program-related. See Part IV, li		13			
14	Intangible assets		1,942.	14	300	
15	Other assets. See Part IV, line 11			531,980.	15	488,533
16	Total assets. Add lines 1 through 15 (must e			28,524.	16 17	19,894
17	Accounts payable and accrued expenses			20,324.	18	10,004
18	Grants payable		19			
19	Deferred revenue			20		
20	Tax-exempt bond liabilities				21	
21	Escrow or custodial account liability. Comple Loans and other payables to any current or f					
22						
	trustee, key employee, creator or founder, su				22	
22	controlled entity or family member of any of t Secured mortgages and notes payable to un		0.0000000000000000000000000000000000000		23	
23 24	Unsecured notes and loans payable to unrela			71,702.	24	
25	Other liabilities (including federal income tax,		200 GADUGUADAGKADGGCANDGG / (			
20	parties, and other liabilities not included on li					
	of Schedule D	•		86,132.	25	91,407
26	Total liabilities. Add lines 17 through 25			186,358		111,301
	Organizations that follow FASB ASC 958,					1 1 2 - E CHAP
	and complete lines 27, 28, 32, and 33.	,				
27	Net assets without donor restrictions			345,622.	27	377,232
28	Net assets with donor restrictions				28	
	Organizations that do not follow FASB AS					
	and complete lines 29 through 33.					
29	Capital stock or trust principal, or current fur			29		
30	Paid-in or capital surplus, or land, building, o		30			
31	Retained earnings, endowment, accumulate				31	
32	Total net assets or fund balances		345,622.	32	377,232	
33	Total liabilities and net assets/fund balances			531,980.	33	488,533

Pa	rt XI Reconciliation of Net Assets				_		
	Check if Schedule O contains a response or note to any line in this Part XI				Щ		
			07	<i>c</i> 0	07		
1	Total revenue (must equal Part VIII, column (A), line 12)	1			87.		
2	Total expenses (must equal Part IX, column (A), line 25)	2		9,3			
3	Revenue less expenses. Subtract line 2 from line 1	3			13.		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		5,6			
5	Net unrealized gains (losses) on investments	5	-2	6,0	03.		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	37	7,2	32.		
Pa	rt XII Financial Statements and Reporting						
-	Check if Schedule O contains a response or note to any line in this Part XII	********			X		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedul	∍ O.	8 = 9		x		
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe						
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
ь	Were the organization's financial statements audited by an independent accountant?		2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Sc		88				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si						
	Act and OMB Circular A-133?		За		x		
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit					
_	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b				
	as asserted supposed that a series of a series of the seri		Form	990	(2021)		

#### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

52-1267484 THE RUTHERFORD INSTITUTE Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, citv. and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2), (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or 12 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions), You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization listed (vi) Amount of other (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary in your gover ing document (described on lines 1-10 support (see instructions) support (see instructions) organization Yes No above (see instructions)) Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	1005651.	868,928.	914,553.	978,197.	876,881.	4644210.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1005651.	868,928.	914,553.	978,197.	876,881.	4644210.
5	The portion of total contributions	and the second					
	by each person (other than a	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
	governmental unit or publicly						
	supported organization) included		Service Inc.	L'EXTREMENDANT		5 1, 11 800	
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)					The Sales	
6	Public support. Subtract line 5 from line 4.						4644210.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ►	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	1005651.	868,928.	914,553.	978,197.	876,881.	4644210.
8	Gross income from interest,						
	dividends, payments received on	ĺ l					
	securities loans, rents, royalties,						
	and income from similar sources	1,834.			6,157.	53.	8,044.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						1650051
11	Total support. Add lines 7 through 10						4652254.
	Gross receipts from related activities,					12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section t	501(c)(3)	
_	organization, check this box and stop						▶□
_	ction C. Computation of Publ						99.83 %
	Public support percentage for 2021 (					14	00 01
	Public support percentage from 2020					[ 15 ]	
16a	33 1/3% support test - 2021. If the	-					L   V
	stop here. The organization qualifies						**********
t	33 1/3% support test - 2020. If the						<b>N</b>
	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the fact						
	meets the facts-and-circumstances to						
t	10% -facts-and-circumstances tes						10/0 UI
	more, and if the organization meets the						
10	organization meets the facts-and-circ <b>Private foundation.</b> If the organization						
18	Frivate foundation. It the organization	and the check a	DOX OIT INTO 13, 10	ia, 100, 17a, 01 17	D, OHECK LINS DOX		(Form 990) 2021

Schedule A (Form 990) 2021 THE RUTHERFORD INSTITUTE

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						144
Cale	endar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 20	21 (f) Total
1	Gifts, grants, contributions, and	111000					
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that				l'		
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b				A STATE OF THE REAL PROPERTY.		eriorii .
	Public support. (Subtract line 7c from line 6.)						
_	endar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 20	021 <b>(f)</b> Total
		(a) 2017	(0) 2010	(0) 2013	(4) 2020	(6) 20	(1) 10101
	Amounts from line 6  Gross income from interest,		1				
100	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources					-	
ı	Unrelated business taxable income						
	(less section 511 taxes) from businesses				1		
	acquired after June 30, 1975		-				
	Add lines 10a and 10b		ļ			-	
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is				I		
	regularly carried on			,			
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	e organization's f	first, second, third	, fourth, or fifth tax	year as a section	501(c)(3) o	rganization,
_	check this box and stop here						▶∟
Se	ction C. Computation of Publi	c Support Pe	ercentage				
15	Public support percentage for 2021 (li	ne 8, column (f),	divided by line 13,	column (f))		15	9/
_	Public support percentage from 2020					16	9/
	ction D. Computation of Inves					T T	
17	Investment income percentage for 20	<b>21</b> (line 10c, colu	mn (f), divided by	line 13, column (f))		17	9/
	Investment income percentage from 2					18	9/
19	a 33 1/3% support tests - 2021. If the						and line 17 is not
	more than 33 1/3%, check this box ar						
ı	33 1/3% support tests - 2020. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	box on line 14, 19	9a, or 19b, check	this box and see in	structions	<b>&gt;</b>

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#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
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10a	170	145
10b		
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Pa	t IV   Supporting Organizations (continued)		_	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?	7100		
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and	7. 25.	11.2	
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	-54-		
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
	7 0 0		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in		16.3	l ve
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2010	1	1000
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
Sec	tion D. All Type III Supporting Organizations			
-	tion 5. All Type in Supporting Significations		Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		100	110
1	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax	LL P		100
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	4		
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	6.50		
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how		1000	-
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		1000
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a		10	
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	Seattle.	11	
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions	;).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see i	nstructio	ons).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of	1 2	10 3	
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify	1.0	1	19.5
	those supported organizations and explain how these activities directly furthered their exempt purposes,		1 38	100
	how the organization was responsive to those supported organizations, and how the organization determined	100		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,		0.0	1000
_	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in		100	
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			700
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.		11.7	
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			100
d	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b			1 2 5	
ט	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

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52-1267484 Page 6 THE RUTHERFORD INSTITUTE Schedule A (Form 990) 2021 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Leave the companization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 3 4 Add lines 1 through 3. 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 Other expenses (see instructions) 7 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) (B) Current Year (A) Prior Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): 1a a Average monthly value of securities 1b b Average monthly cash balances c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 6 Multiply line 5 by 0.035. 7 Recoveries of prior-year distributions 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 Adjusted net income for prior year (from Section A, line 8, column A) 2 Enter 0.85 of line 1. 3 Minimum asset amount for prior year (from Section B, line 8, column A) 4 Enter greater of line 2 or line 3.

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule /	A (Farms	0001	0001

5

5 Income tax imposed in prior year

instructions).

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) **Current Year** Section D - Distributions 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported 2 organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 Other distributions (describe in Part VI). See instructions. 6 7 Total annual distributions. Add lines 1 through 6. 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 9 Distributable amount for 2021 from Section C, line 6 10 10 Line 8 amount divided by line 9 amount (iii) (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Amount for 2021 Pre-2021 Distributable amount for 2021 from Section C, line 6 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2021 a From 2016 **b** From 2017 c From 2018 d From 2019 e From 2020 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2021 distributable amount i Carryover from 2016 not applied (see instructions) Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2021 from Section D, line 7: a Applied to underdistributions of prior years b Applied to 2021 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2022. Add lines 3j and 4c. 8 Breakdown of line 7:

Schedule A (Form 990) 2021

a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020 e Excess from 2021

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE RUTHERFORD INSTITUTE

Employer identification number 52-1267484

Pai			ls or Accounts.Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	(a) Donor advised funds	(b) Funds and other accounts
	Tabel as such as at and of some	(a) Donor advised faries	(b) I dileb dile dile dile
1	Total number at end of year		<u> </u>
2	Aggregate value of contributions to (during year)		<del></del>
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year  Did the organization inform all donors and donor advisors in	writing that the assets held in denor ad-	ised funds
5	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a		9 10 10 10 10 10 10 10 10 10 10 10 10 10
0	for charitable purposes and not for the benefit of the donor of		
		or donor devisor, or for any other purpos	The second secon
Par		ganization answered "Yes" on Form 990	
1	Purpose(s) of conservation easements held by the organizat		· · · · · · · · · · · · · · · · · · ·
	Preservation of land for public use (for example, recrea		of a historically important land area
	Protection of natural habitat		of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the for	n of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			a.
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	after 7/25/06, and not on a historic stru	oture
	listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by t	he organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the pe	riodic monitoring, inspection, handling o	
	violations, and enforcement of the conservation easements		
6	Staff and volunteer hours devoted to monitoring, inspecting,	, handling of violations, and enforcing co	nservation easements during the year
	<u> </u>		at the same
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conser	vation easements during the year
	<b>\$</b>	in the sign of the	ZO/EN/ANDN/9
8	Does each conservation easement reported on line 2(d) about		
_	and section 170(h)(4)(B)(ii)?		*************************
9	In Part XIII, describe how the organization reports conservat		
	balance sheet, and include, if applicable, the text of the foot	note to the organization's imancial state	ments that describes the
Pai	organization's accounting for conservation easements.  III Organizations Maintaining Collections of	of Art. Historical Treasures, or	Other Similar Assets.
(mass)	Complete if the organization answered "Yes" on Form		
12	If the organization elected, as permitted under FASB ASC 9		t and balance sheet works
14	of art, historical treasures, or other similar assets held for pu		
	service, provide in Part XIII the text of the footnote to its fina		
b	If the organization elected, as permitted under FASB ASC 9		
	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	o cambrida, cadoaron, or roccaron in the	initional or page of the state of
	(i) Revenue included on Form 990, Part VIII, line 1		\$
			<b>L</b>
2	If the organization received or held works of art, historical tre		***********
-	the following amounts required to be reported under FASB A		5 /1
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instruction		Schedule D (Form 990) 2021

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

132051 10-28-21

#### Part VI Land, Buildings, and Equipment.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
<b>b</b> Buildings				
c Leasehold improvements				207
d Equipment		34,312.	33,915.	397.
e Other	15 000 B-4 V I	(D) I'm 10 1		397.

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021 THE RUTHERFC Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" or	n Form 990, Part IV, line		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, lin	e 11d. See Form 990, Part X, line 15.	
(a) D	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		<b>&gt;</b>
Part X Other Liabilities.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, lin	e 11e or 11f. See Form 990, Part X, line	
1. (a) Description of liability			(b) Book value

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	ANNUITIES PAYABLE	86,610.
(3)	ANNUITIES PAYABLE - SHORT TERM	4,797.
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		01 105
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	91,407.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D (Form 990) 2021

52-1267484 Page 4 THE RUTHERFORD INSTITUTE Schedule D (Form 990) 2021 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1,276,148. Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: -26,003.a Net unrealized gains (losses) on investments 425,164. 2b **b** Donated services and use of facilities 2c c Recoveries of prior year grants 2d d Other (Describe in Part XIII.) 399,161. e Add lines 2a through 2d 876,987. 3 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 4a a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIII.) 4c c Add lines 4a and 4b 876,987. Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Part XII | Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1,244,538. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: 425,164. a Donated services and use of facilities 2b **b** Prior year adjustments 2c c Other losses d Other (Describe in Part XIII.) 425,164. 2e e Add lines 2a through 2d 819,374. 3 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b **b** Other (Describe in Part XIII.) 4c c Add lines 4a and 4b 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Schedule D (Form 990) 2021

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public** Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

THE RUTHERFORD INSTITUTE

Employer identification number 52-1267484

Pa	Questions Regarding Compensation		
		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,		
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.		
	First-class or charter travel  Housing allowance or residence for personal use	1110	
	Travel for companions Payments for business use of personal residence	8 3	
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees	1100	
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		
_	reinbursement of provision of all of the expenses described above: If the, complete that in to expenses		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,		
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's		
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to		
	establish compensation of the CEO/Executive Director, but explain in Part III.		Sum!
	X Compensation committee Written employment contract	11.5	
	Independent compensation consultant  Compensation survey or study		8
	Through the compensation consultant and the compensation committee	V0	
	Form 990 of other organizations	7.	
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing	180	30
	organization or a related organization:		
а	Receive a severance payment or change-of-control payment?		X
	Participate in or receive payment from a supplemental nonqualified retirement plan?		Х
	Participate in or receive payment from an equity-based compensation arrangement?		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	V 20	
		1 8	
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	1	
	contingent on the revenues of:		v
а	The organization?	-	X
b	Any related organization? 5b		<u> </u>
	If "Yes" on line 5a or 5b, describe in Part III.	1	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		
	contingent on the net earnings of:		x
	The organization?	-	X
b	Any related organization?		Α.
	If "Yes" on line 6a or 6b, describe in Part III.	1	West P
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	1	v
	not described on lines 5 and 6? If "Yes," describe in Part III		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		X
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	-	<b>├</b> ^
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	1	-
	Regulations section 53.4958-6(c)?		1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Page 2

THE RUTHERFORD INSTITUTE

Schedule J (Form 990) 2021 TF

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-	-2 and/or 1099-MISC and/or 1099-NEC compensation	and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) JOHN WHITEHEAD	Ξ	227,087.	0	0	0	0	227,08	0.
CHAIRMAN	<b>(E)</b>		0	0	*0	• 0	0	0
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#### **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ➤ Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public

Inspection **Employer identification number** Name of the organization THE RUTHERFORD INSTITUTE 52-1267484 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: PEOPLE WHOSE CONSITUTIONAL AND HUMAN RIGHTS HAVE BEEN THREATENED OR VIOLATED. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE INSTITUTE PROVIDES ITS LEGAL SERVICES AT NO CHARGE TO PROGRAMS. THOSE WHOSE CONSTITUTIONAL AND HUMAN RIGHTS HAVE BEEN THREATENED OR VIOLATED. FORM 990, PART VI, SECTION B, LINE 11B: RETURN IS REVIEWED BY THE GOVERNING BODY ON AN ANNUAL BASIS. FORM 990, PART VI, SECTION B, LINE 12C: OFFICERS, DIRECTORS AND KEY EMPLOYEES DISCLOSE ANY CONFLICTS OF INTEREST ON AN ANNUAL BASIS. FORM 990, PART VI, SECTION B, LINE 15: BOARD OF DIRECTORS APPROVES SALARIES OF KEY EMPLOYEES REVIEW FOR REASONABLENESS. FORM 990, PART VI, SECTION C, LINE 19: ALL DOCUMENTS ARE AVAILABLE UPON REQUEST. 990 PART XI, LINE 2C

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

THE AUDIT IS REVIEWED AND APPROVED BY THE BOARD ON AN ANNUAL BASIS.

#### roberta

From:

CCH-ReturnNotification@wolterskluwer.com

Sent:

Tuesday, May 09, 2023 4:53 PM

To:

roberta

**Subject:** 

2021 Electronic Return Accepted by the IRS

The Rutherford Institute,

You are receiving this e-mail on behalf of FRANK BARCALOW CPA PLLC.

Your electronically filed Exempt federal income tax return for tax year 2021 has been acknowledged as accepted for processing by the IRS on 05/09/2023.

Your return was sent to the Ogden Service Center.

Your SubmissionID is 5499242023129039ce12.

Your Client ID is rutherford.

Do not mail the paper copy of your tax return to the IRS. It is for your use only.

#### PLEASE DO NOT REPLY TO THIS E-MAIL.

We generate this e-mail automatically from your request to be notified when your return or extension is accepted by the taxing authority. We do not monitor this e-mail address for incoming e-mail traffic. If you need assistance or have a question, please contact the firm preparing this return for you. Thank you.

# IRS e-file Signature Authorization for a Tax Exempt Entity For calendar year 2021, or fiscal year beginning JUL 1 2021, and ending JUN 30 22 Do not send to the IRS. Keep for your records.

Internal Revenue Service		<b></b>	▶ Go to www.irs.gov/Form8879TE for the latest information.				
Name o					EIN or SSN	1404	
			INSTITUTE		52-1267	404	
Name a	nd title of officer or po	erson subject to tax	JOHN WHITEHEAD PRESIDENT				
Part	Type of	Return and Re	turn Information				
Form 5 or 10a whiche	5330 filers may enter below, and the am	er dollars and cents.	e using this Form 8879-TE and enter For all other forms, enter whole doll the return being filed with this form 0-). But, if you entered -0- on the retu	lars only. If you check the box on was blank, then leave line <b>1b, 2b,</b> Irn, then enter -0- on the applicable.	line 1a, 2a, 3a, 4 3b, 4b, 5b, 6b, e line below. Do	4a, 5a, 6a, 7a, 8a, 9a, 7b, 8b, 9b, or 10b, not complete more	
1a	Form 990 check	here X	b Total revenue, if any (Form 99	0, Part VIII, column (A), line 12)	1b	876,987.	
2a	Form 990-EZ ch	eck here ▶	b Total revenue, if any (Form 99	0-EZ, line 9)	2b		
За	Form 1120-POL		b Total tax (Form 1120-POL, line			·	
4a	Form 990-PF che			ome (Form 990-PF, Part V, line 5)			
5a	Form 8868 check			3c)			
6a	Form 990-T ched	17000		line 4)			
7a	Form 4720 check			line 1)			
8a	Form 5227 check		b FMV of assets at end of tax y		8b		
9a	Form 5330 check		b Tax due (Form 5330, Part II, lir		9b	<u> </u>	
10a Part	Form 8038-CP c	tion and Signal	b Amount of credit payment re ture Authorization of Office	r or Person Subject to Ta	x		
						to (name	
Under penalties of perjury, I declare that I am an officer of the above entity or I am a person subject to tax with respect to (name of entity)  , (EIN) and that I have examined a copy of the							
payme person PIN: cl	nt of taxes to recei al identification nu heck one box only	ve confidential infor mber (PIN) as my si	ant (settlement) date. I also authorize mation necessary to answer inquirie gnature for the electronic return and	is and resolve issues related to the I, if applicable, the consent to elec	e payment. I na ctronic funds wi	thdrawal.	
L	L authorize	CANK BARCA	LOW CPA PLLC	το	enter my PIN	Inter five numbers, but	
			ERO firm name			do not enter all zeros	
as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.  As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.  Signature of officer or person subject to tax							
Part	III   Certific	ation and Auth	entication				
		our six-digit electror	nic filing identification		- 144		
numbe	er (EFIN) followed b	y your five-digit self-	selected PIN.	54992419751 Do not enter all zeros			
submit	tting this return in a	ccordance with the	IN, which is my signature on the 200 requirements of <b>Pub. 4163</b> , Modern	21 electronically filed return indica nized e-File (MeF) Information for A	ated above. I co Authorized IRS	nfirm that I am e-file Providers for	
ERO's s	signature 🕨	Frank Ba	rcalow	Date ▶05/	08/23		
			ERO Must Retain This Form	n - See Instructions			
					So		
I HA I	Do Not Submit This Form to the IRS Unless Requested To Do So  HA For Privacy act and Paperwork Reduction Act Notice, see instructions.  Form 8879-TE (2021)						

102521 01-11-22

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

#### Form **8868**

(Rev. January 2022)

**Exempt Organization Return** File a separate application for each return.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form8868 for the latest information.

**Application for Automatic Extension of Time To File an** 

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic

#### filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Name of exempt organization or other filer, see instructions. Type or print 52-1267484 THE RUTHERFORD INSTITUTE Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your P.O. BOX 7482 City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 22906-7482 CHARLOTTESVILLE, VA Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 08 01 Form 4720 (individual) Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 05 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) 07 CORPORATION - P.O. BOX 7482, CHARLOTTESVILLE, VA - The books are in the care of ► CHARLOTTESVILLE, VA 22906-7482 Telephone No. > 434-978-3888 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 🔲 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until MAY 15, 2023 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X tax year beginning JUL 1, 2021 , and ending JUN 30, 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by 0. using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)